While the need has existed for years, no such resource to answer that need has ever been established in this community or near it. The establishment of such a resource in this community would offer residents a viable passage to a better economic life for themselves and their families. It is conservatively estimated that a minimum of 500 persons annually would be served by the community technology center. This estimate is based on S.B.L.C.'s current annual program enrollment of approximately 400 persons.

The South Baltimore Learning Center currently has an excellent opportunity to fulfill this community need. Since receiving the building that has housed S.B.L.C. since 1990 as a donation from Nations Bank in 1999, S.B.L.C. has completed a 1.75 million dollar capital campaign to renovate the 100 year old former police station into a state of the art adult learning center for the South Baltimore community. This renovation provides an ideal opportunity to develop a first rate community technology center to complement the Learning Center's current programs, and to add technology training programs to S.B.L.C.'s existing adult education and employment development programs. These plans are already underway and have been incorporated into the renovation plan. S.B.L.C. is now seeking technology funding to fully outfit the technological infrastructure planned for the renovated building and the programs that will be housed within.

Funding is sought to meet all of the project's anticipated technology needs including computer hardware, software, local area network, and peripheral hardware. S.B.L.C. will use its technological resources to accomplish the two principle objectives of its planned technology program.

**Objective #1:** To provide a community technology resource which will allow families in the community access to and training in computer technology and the Internet and to develop technology based instructional programs to serve the learning needs of community residents and their families.

Objective #2: To deliver computer based learning to the 500+ adult learners annually enrolled in Adult Basic Education (ABE) and General Education Development (GED) preparation classes and to more fully integrate computer based learning into the existing adult education program at all instructional levels (pre-literacy through secondary education).

The total cost to realize the project goal of bridging the digital divide in South Baltimore is \$110,000.00.

### 3. TECHNOLOGY PROGRAM DESCRIPTION

In its community technology program, S.B.L.C. will deliver training targeted to respond to technology based learning needs in the community.

Technology based training will include:

- Adult classes in Windows based computing and office productivity software to increase employment potential for community residents and enrolled students.
- Career development workshops using software and web-based content to aid adults in developing career paths and resumes, and in defining employment potential.
- Adult classes to promote understanding and use of the Internet/ World Wide Web.
- Production of individual writing assignments using word processing software.
- Creation of household budgets using spreadsheet software to track home spending.
- Development of an online research project using web browser and search engine.

This training will be offered in the form of small group classes taught by qualified, paid instructors. The small group general education and literacy classes that S.B.L.C. currently offers will provide the model for funding, structuring, and managing these skill based computing classes.

S.B.L.C. will also implement measures to more completely integrate technology based learning into S.B.L.C.'s existing Adult Basic Education (ABE) and General Education Development (GED) instructional program. To achieve this objective, S.B.L.C. has developed a model to integrate technology based learning directly into the traditional classroom teaching environment. In contrast to the community computer lab, where persons work individually at their own stations in planned and prescribed lessons using highly structured and organized software, this model is classroom based and group oriented.

What S.B.L.C. seeks by bringing computers directly into the classroom is to transform the computer from the somewhat formal, scripted, and static use that is embodied in the lab environment, into a creative and social tool of learning and problem solving. To realize this transformation, a critical difference between outcomes of using computers in the lab and in the classroom will lay in the uses to which the computers will be put.

For ABE/ GED students, the primary interaction in the computer lab presently is with LAN based interactive instructional software. Such software parallels the content which students study with teachers in their "board and book" based classes. Such software is highly organized and controlled, and categorized according to the five main content areas of the GED exams.

In contrast to this reliance on such instructional software, use of the computers in the classroom will be entirely Web based, using only Internet content to supplement traditional classroom teaching. The strategy driving this model has several key points:

 By using a dynamic source of information, such as the Internet offers, in contrast to a static one, such as software offers, computers in the classroom become a tool of active problem solving that can be easily incorporated into classroom activities.

- By integrating students' use of the World Wide Web into daily instruction, adult students will become practiced users of the Internet and World Wide Web (WWW).
- The profusion of multimedia lesson content presently available for little or no cost on the WWW allows an essentially limitless source from which to draw material to augment and illustrate more traditional, text based lesson content.
- The network's link to a dedicated direct digital connection to the Internet will allow students and teachers to effortlessly access web-based content on demand, thereby becoming as immediate as the textbook before them.

The social aspect of this transformation will be accomplished by the physical implementation of computers in the classroom. Each classroom, designed to accommodate an adult class of approximately 16-20 students, will be furnished with four workgroup areas, each area seating 4-5 persons. Each of these four workgroups will have a shared network computer on the tabletop for student use. Thus, by changing the student to computer ratio from 1:1 to 4:1, students are required to share a computer. In sharing a computer, students will teach each other, learn from shared mistakes, and solve problems as a team. With the addition of a fifth teacher's computer in each classroom, teachers will be able to quickly search and review web sites and content to change and adapt lesson plans as they develop with the class.

In practice, then, a teacher can prepare a daily lesson plan and select relevant web sites and content to augment and illustrate the essential lesson concepts. Simple lessons can thus be expanded and linked to countless practical applications of the root concepts which static sources of classroom media simply cannot offer. This might include a GED lesson on human biology linked to a family health website, a discussion of some aspect of current events linked to an Internet news site, or a geography lesson linked to nationalgeographic.com. Web based projects to support lesson concepts can also be introduced, wherein each team must conduct a web search to locate web sites and information relevant to the lesson concept.

Overall, the most important aspect of bringing computers directly into the classroom is the transformation of the computer into a malleable and dynamic tool of thinking and problem solving. In contrast to using computers in the lab environment, where interaction with computer software is largely responsive, students' interaction with computers in the classroom will be active and self-directed. The difference between these two distinct modes of computer based learning can be expressed as the difference between learning how to use a computer, and learning how to think with a computer.

### Technology Program Evaluation

To determine the effectiveness of its technology based education programs, S.B.L.C. will monitor and evaluate several aspects of program performance. A primary measurement will be of learners' weekly contact with computer technology. S.B.L.C. will measure learners' contact with computers in the following ways:

- Number of enrolled learners per week using computer labs
- Number of non-enrolled community residents per week using computer labs
- Number of new ABE/ GED enrollees referred from community technology program
- Overall hours of usage per computer, per week.

In addition to measuring contact hours, S.B.L.C. will also evaluate learners' progress towards enhancing computer-based skills. For learners enrolled in adult basic education (ABE) or GED instruction who will use computers and receive general technology based training as an aspect of their overall GED instruction, instructors will evaluate and report learners' growth and development with computer and instructional software use and will record learners' weekly hours of use. As well, teachers will record their use of web based content that is integrated into classroom lesson plans.

For learners enrolled into technology based training programs, evaluation will be based upon enrolled learners' completion of training in specific areas of software use (i.e. Windows based computing, word processing, spreadsheet software, web browsers and search engines) and their proficiency in these areas. Learners who receive this specific technology training will also be tracked to measure job placement outcomes.

Upon completion of the community technology program's first year in winter 2003 a report of outcomes will be prepared and forwarded to program funders. Any other mid term updates required by program funders can also be provided upon request.

### Technology Program Sustainability

Workforce development funding is rapidly becoming the keystone of program development across the non-profit human services spectrum. S.B.L.C.'s existing involvement in Workforce Investment Act (WIA) funding may therefore provide a link to further develop and sustain technology programs. Likely sources of funding may also include the Department of Education's Community Technology Centers grant program, as well as private foundations with specific program interests in addressing the digital divide issue. S.B.L.C.'s yearly E-rate funding is also expected to continue which will ensure the sustained maintenance of network systems and broadband Internet services. As well, certain of the community technology programs may themselves be a source of revenue in cases where a sliding scale training fee could be assessed to enrolled participants. In any case, the establishment of such a model community technology resource will itself be a powerful factor in leveraging subsequent program funds.

### 4. PRIOR TECHNOLOGY PLANNING & MANAGEMENT EXPERIENCE

S.B.L.C. has developed strategies for efficient management of its information technology. In a community based non-profit environment, existing resources must be maximized to successfully manage program technology so that the technology does not overwhelm the program. S.B.L.C. has offered integrated computer based learning as a part of its instructional program and has maintained a 25-user computer network for the past two years. These two years have been useful as a trial run for the larger community technology resource that S.B.L.C. now hopes to become. S.B.L.C. has gained direct experience in each of the areas critical to delivering a successful technology program including purchasing, implementation (both technical and programmatic), maintenance, troubleshooting, staff training, as well as resource and program development.

Existing Technology Resources

Current resources include 25 PC's, 16 of which comprise the student computer lab, which enrolled learners use for one to two hours per week as a part of their regular 6 hour per week class schedule. The other 9 PC's are distributed throughout S.B.L.C.'s program and administrative offices. The majority of these 25 stations are constituted from donated hardware that last received system upgrades in Summer 1998. During that upgrade, obsolete hardware donated from individuals and local businesses was raised to the then current Pentium MMX platform with the help of an \$8,000 technology grant from S.B.L.C.'s longtime program funder, the Maryland State Department of Education. In addition to these PC's, S.B.L.C.'s resources also include an Ethernet network comprised of a Pentium 3 file server, 10/100 network switches, a DSU router, and a Unix Web server to house the organization's web site.

The current technology plan calls for raising all PC stations to a Pentium 3 platform. Since the present hardware will not permit upgrades to the Pentium 3 level due to industry wide changes in system architecture, it is necessary to purchase new hardware components, which will serve program needs for at least the next three to five years. The existing network resources are of a current operating standard, and are complete, requiring no further upgrades or additions.

Funding Development

The most notable success that S.B.L.C. has so far realized with respect to technology funding is the program's inclusion in the federal E-Rate program, supported by a \$2.25 billion (FY2000) funding pool from the Federal Communications Commission (FCC). The E-Rate program provides discounts in telecommunications hardware and service costs to eligible K-12 education institutions. Discounts are awarded on a sliding scale from 50% to 90% based on the number of low-income students enrolled. As a provider of K-12 educational services to adults, S.B.L.C. meets the federal qualification guidelines for the E-Rate program. S.B.L.C.'s mission as an education provider to its low-income community makes the E-Rate program of particular value to the organization. With over 75% of S.B.L.C.'s enrollment earning at the very lowest levels, S.B.L.C. receives discounts of 90% on all computer network hardware/ software and Internet connection costs. These discounts make possible for S.B.L.C. options that would otherwise be far out of reach. These include:

- Installation of a full T-1 (1.5 mbps) direct connection to the Internet and monthly service at a cost of 10 cents on the dollar. Such a fast digital connection allows the Internet to become a viable instructional resource for teachers and students.
- Purchase of network hardware and software at 10 cents on the dollar allowing access to high quality hardware components as well as installation labor.
- 90% discounts on network service and support costs, allowing S.B.L.C. to purchase network service contracts from qualified agencies, thus relieving program staff of some of the technology management burden.
- Delivery of a total value to the project budget of over \$68,000 in the first year alone.
   These savings are noted in detail in the attached project budget.

Technical Support

As a further beneficial result of its access to federal "E-rate" funding, the technical support and management of network systems at S.B.L.C., which had been volunteer driven, is now provided for by a technical service contract with a local vendor at a 90% rate of discount on all service costs throughout the year. Such a service contract will allow for regular maintenance of data network systems by the appropriate engineers, thus relieving program personnel of the burden of managing network systems and providing support.

In addition to this support, S.B.L.C. has also developed strong volunteer support for its information technology infrastructure. An example of such support is S.B.L.C.'s relationship with a local software consulting firm, Lanwise Inc. During the course of this volunteer partnership, now in its third year, the sole proprietor of this local firm has donated volunteer technical support to S.B.L.C. and maintained a retainer agreement with the organization, providing management of information technology and special projects while billing no costs to the organization. Lanwise Inc. has donated an average of 12 hours per month to the organization at a total value of \$10,800 annually. Indeed, the National Points of Light Foundation honored this volunteer on January 26, 2000 as Daily Point of Light #1560 for his work with S.B.L.C.

Such strong volunteer involvement benefits the organization in two ways beyond the actual cash value of the donated service. First, the volunteer's professional affiliations put the organization in touch with other like-minded potential volunteers who can "pick up the baton" of volunteer support. Secondly, the volunteer serves as an excellent training resource for a designated member of the program staff who becomes the organization's point person for technology. This designated point person can then become an effective staff training resource in facilitating staff and teachers' adaptation to technology.

The forecast for both funded technical support and for continued volunteer support is good. The E-rate program, which presently funds S.B.L.C.'s network service contract, is expected to continue and prosper indefinitely and is enjoying support from the new Republican federal administration. As well, the City of Baltimore is presently realizing an unprecedented growth of jobs and investment in technology and Internet based businesses which comes as a result of local initiatives such as the "Digital Harbor", which seeks to transform Baltimore's economy from the industrial sector to the technology sector, and the creation of the Mayor's Technology Roundtable to organize and carry out this economic development. Such development provides a pool of knowledgeable potential volunteers with an interest in serving the community that is home to their businesses.

### Staff Development

To ensure the greatest programmatic benefit from the planned technology resources, it is critical that program and instructional staff receive the proper support and training in applying these resources to instruction. S.B.L.C. plans to accomplish this with an in-service training agenda which will orient instructors to the technical requirements of computer based learning, but also to the instructional methods necessary to successfully incorporate computer based learning into the classroom.

As with the application of technology to the classroom, this training content is twofold. Instructors must be adequately prepared to respond technically to using

hardware and software in the classroom. Therefore, each instructor must receive basic training in understanding the operator's controls of the computer, but more importantly in the variety of software that is available for use in the classroom. Such software includes the computer operating system, application software including word processors or spreadsheets, specific instructional software packages, web browsers, and finally the data network operating system.

More critically, though, instructors must be adequately prepared to adapt the *content* delivered by computers and software into their daily teaching routines. Particular concentration must be provided in this area. Whereas basic training in hardware/ software consists of a series of finite skills to be learned, adapting technology to teaching requires a revisioning of the traditional concepts and boundaries of educating for its full creative potential to be realized. Therefore, teachers must work closely with program supervisors in developing procedures for effective introduction of software based, and especially web based lesson content. Thus, the supervisor functions as a guide to stimulate and shape the creativity that good teachers bring to the classroom, whatever the chosen medium of instruction might be.

In delivering other training content, S.B.L.C. relies upon a "train the trainer" method to accomplish effective staff development in technology related issues. Specifically, S.B.L.C. follows a model of investing formal technology training in its management level personnel, who then provide staff development to general administrative and instructional staff.

A primary source of training expertise comes from S.B.L.C.'s long term volunteer partner, Lanwise Inc., which trains staff in responding to general issues of technology infrastructure management. Another source of formal training also comes from hardware and software vendors who have provided technical support contracts to the organization. A final source of training comes from local and national technology conferences attended by management staff.

Whatever the source of training content, information and procedures are subsequently disseminated through the general staff through in-service trainings and on-call support. In this way, S.B.L.C. can present comprehensive staff development tailored to organizational needs and expectations within a limited staff development budget.

### Administrative Technology

Successful management of S.B.L.C.'s programs and administrative procedures depends, in part, upon software based organizational structures. Therefore, an aspect of the community technology project plans for the availability of up to date hardware and software for purposes of program management, support, and development. These resources, used in conjunction with the program's data network, will ensure efficient management and flow of program data and communication.

### 5. IMPLEMENTATION TIMELINE

Implementation of most aspects of the technology program and its supporting infrastructure relies upon the execution and completion of the renovation of S.B.L.C.'s building at 28 East Ostend Street. At present, the renovation project is scheduled to

begin on or about July 1st, 2001. Construction will continue through the summer and fall and will be completed as of January 30, 2002. Given this timeline, physical implementation of technology can be divided into two stages.

Stage One implementation will include installation of the data network. Specifically, all data cabling to link end user stations to the LAN server must be installed while construction is underway. In this way, it is ensured that S.B.L..C.'s building will be truly "wired for the 21<sup>st</sup> century". Installation of the data network is therefore tentatively scheduled for fall 2001.

Stage Two will include installation of all end user PC stations and peripheral devices comprising the network. Installation of the 70 end user PC's will be scheduled to begin only after construction is complete. Therefore, the process of purchase and installation is scheduled to begin in early December, so that units can be delivered and installed throughout the second half of December 2001, allowing S.B.L.C. to launch its technology program with the start of its regularly scheduled Spring class semester on January 17, 2002.

All Stage One implementation costs including hardware, cabling, and installation labor will be covered by the E-rate program at a rate of 90% discount, which has already been granted in S.B.L.C.'s FY2001 application to the E-rate program. Should fundraising fall short of the full project budget during this upcoming twelve month period, installation of some aspects of the project can be delayed as the fundraising period is lengthened. For example, installation of one of the two planned computer labs could be delayed for a period of up to six months, without delaying the inauguration of the main technology program.

### 6. CONCLUSION

Though the South Baltimore Learning Center is a small community based non-profit provider of adult education services, it has gained substantial experience in administering and managing a program of educational technology. In response to its small, independent status, S.B.L.C. has developed efficient and fiscally conservative procedures and resources to successfully manage its technological programs and infrastructure.

With these management procedures firmly established, S.B.L.C. is planning a major expansion of its instructional technology resources to coincide with a complete renovation of its main building which houses all program and administrative areas. With this expansion of its technological resources completed, S.B.L.C. will be the first and only provider of community technology services established to serve the south and southwest regions of Baltimore City.

These resources will enable S.B.L.C. to extend its present use of instructional technology to new areas of teaching and learning such as web-based lesson content. These resources will further enable S.B.L.C. to offer new technology based programs including instruction in basic computing skills, productivity software, and Internet usage. These capabilities will ensure the viability of S.B.L.C.'s adult education programs for the future and will also ensure the success of S.B.L.C.'s learners as they move into the workforce.

### PROJECT BUDGET

### COMPUTER LEARNING LABS

Computer learning labs will be used by 1) community residents in accessing software skills instruction and the WWW for employment and personal development, and 2) enrolled learners in accessing computer based learning as part of regular adult basic education and GED instruction Computer labs will be connected to the local area network and to the Internet via a T-1 direct connection joined to the LAN server.

### **COMPUTER LAB #1**

Capacity: 12 networked PC stations

- Pentium 3, 128K RAM, CD-Rom, 10Gig HD, 17" Monitor, 10/ 100 NIC, keyboard, mouse, MS WIN98SE, Office 2000

\$1,275.00 \$15,300.00 @ 12 lab stations @ \$650.00 \$650.00 1 network printer

\$15,950.00 \$15,950.00 LAB #1 TOTAL

### **COMPUTER LAB #2**

Capacity: 20 networked PC stations

- Pentium 3, 128K RAM, CD-Rom, 10Gig HD, 17" Monitor, 10/ 100 NIC, keyboard, mouse, MS WIN98SE, Office 2000

\$1,275.00 \$25,500.00 20 lab stations @ \$650.00 \$650,00 1 network printer

LAB #2 TOTAL \$26,150.00

### **CLASSROOM COMPUTERS**

To integrate computer based learning into traditional classroom instruction at S.B.L.C., computers will be placed in classrooms to be used as an immediate tool of instruction. Each classroom will have four student computer stations as well as one teacher's station and printer. Each student computer will be located directly on a shared student work table. By ensuring such immediate access to technology, a computer can be integrated as a commonplace, everyday tool of instruction to augment daily "board and book" lessons.

\$26,150.00

### CLASSROOM #1

Capacity: 5 networked PC stations

- Pentium 3, 128K RAM, CD-Rom, 10Gig HD, 17" Monitor, 10/ 100 NIC, keyboard, mouse, MS WIN98SE, Office 2000

\$1,275.00 \$6,375.00 5 Classroom stations @ \$650,00 \$650.00 1 network printer

CLASSROOM #1 TOTAL \$7,025.00 \$7,025.00

### CLASSROOM #2

Capacity: 5 networked PC stations w. printer

CLASSROOM #2 TOTAL \$7,025.00

CLASSROOM #3

Capacity: 5 networked PC stations w. printer

CLASSROOM #3 TOTAL \$7,025.00

CLASSROOM #4

Capacity: 5 networked PC stations w. printer

CLASSROOM #4 TOTAL \$7,025.00

### TUTORING ROOM COMPUTERS

Each of six private literacy tutoring rooms will be equipped with a student PC station for volunteer tutors and low literate adults to access instructional software and the Internet. Each networked computer will be connected to the Internet via a T-1 direct connection joined to the LAN server. Computers in tutoring rooms will access laser printers in the labs.

### **TUTORING ROOMS**

Capacity: 6 networked PC stations

- Pentium 3, 128K RAM, CD-Rom, 10Gig HD, 17\* Monitor, 10/ 100 NIC, keyboard, mouse, MS WIN2000, Office 2000
- Tutoring room stations

\$1,275.00

\$7,650.00

\$7,650.00

D. SPECIAL INSTRUCTIONAL TECHNOLOGY Digital presentation equipment is included for presenting extracurricular content to complement the basic course and content of learning at S.B.L.C. These technologies bring great potential to the program in offering activities as diverse as supplementary content for a science or social studies lesson, a weekly DVD Film Series for students, or multimedia presentations for community forums.

Capacity: Multimedia presentation equipment

Сара	acity: Multimedia presentation equipment	_	ao 000 00	\$2,000.00
4	DVD laptop PC	@	\$2,000.00	*
	•	<u></u>	\$3,000.00	\$3,000.00
1	digital light projector	@		\$500.00
Ċ	•	@	\$500.00	\$300.00
1	digital camera	_		65 500 00

TOTAL SPECIAL TECHNOLOGY

\$5,500.00 \$5,500.00

# PROGRAM SUPPORT AND ADMINISTRATION

Each of 12 program support and administrative stations will have a networked computer operating on the Pentium III platform and be linked to the Internet via the T-1 direct connection joined to the LAN server. Administrative computers will access centrally located nework laser printers.

Capacity: 12 networked PC stations

- Pentium 3, 128K RAM, CD-Rom, 10Gig HD, 19" Monitor, 10/ 100 NIC, keyboard, mouse, MS WIN98SE, Office 2000

12 2 1	administrative stations network printers color printer	@ @	\$1,450.00 \$1,450.00 \$850.00 \$500.00	\$17,400.00 \$2,900.00 \$850.00 \$500.00
1	color scanner	@	\$500.00	\$21,650.00

ADMINISTRATIVE TOTAL

\$21,650.00

### NETWORK INFRASTRUCTURE

To link the 70 user stations outlined in the above areas and to link all PC stations to the Internet, a data network with 10/ 100 transmission capability will be necessary. A LAN server will anchor the planned 70 user Novell network and conduct all network traffic. 90% of all costs relating to network hardware, software, installation, and maintenance will be covered by S.B.L.C.'s inclusion in the E-rate program.

Capacity: Data network hardware/ software and infrastructure

TOTAL NETWORK

\$50,000.00

E Rate Discount Total Value

-\$45,000.00

Adjusted Network Hardware/ Software Total

\$5,000.00

PROJECT GRAND TOTAL

\$110,000.00

### Exhibit D



Box 125 - Correspondence Unit 100 South Jefferson Road Whippany, NJ 07981

SOUTH BALTIMORE LEARNING CENTE Jim Fragomeni 28 E OSTEND ST BALTIMORE MD 21230-4245

April 23, 1999

FCC Form 471 RECEIPT ACKNOWLEDGMENT LETTER TO APPLICANT Re: Form 471 Application Number 125549 Funding Year 07/01/1999 - 06/30/2000 Billed Entity Number 196460

NOTICE: This notification is an acknowledgment of RECEIPT and SUCCESSFUL DATA ENTRY of your Form 471 application reflecting \$47,401.00 in total annual pre-discount costs for services. This letter does NOT contain any decisions concerning your requests for discounts. Please keep this letter for your records. The Form 471 application number cited above is critical for you to link your application to future Schools and Libraries Division (SLD) communications.

Please be advised that your Form 471, Services Ordered and Certification Form, was officially received by the SLD on 04/02/1999 and successfully entered into our data system. SLD's Program Integrity Assurance (PIA) Team will now review your application for compliance with program rules. Once the review of your application has been completed, you will receive a separate Funding Commitment Decisions Letter which informs you of the disposition of your application. Until you receive a Funding Commitment Decisions Letter from the SLD, you cannot assume that you will receive the discounts for which you are applying.

In addition, we have received the Certifications for the Forms 470 cited in your Form 471, as well as the Certification for the Form 471 and the other required documentation. We have inputted these Certifications to our processing system.

Your application will be considered within the application filing window wherein all applications which pass the Minimum Processing Standards are treated as though they were received on the same day.

Explanation of Line Item Information

004449-M -YYY-00004

รู 10 ให้เวิด **หรือพ้าหรายเกร**าหลาย และคล<sub>ู เกร</sub>

All line items listed in Items 15 and 16 of the Form 471 application number cited above at the top of this letter (under the date of this letter) which passed Minimum Processing Standards and which could be entered into our data system are shown below. There are four important components of information shown for each line item:

FRN: The FRN is the Funding Request Number that the SLD assigned to each separate row of Item 15/16 that is entered into our data system. This number will be cited in relation to the SLD's funding decision contained in the Funding Commitment Decisions Letter. The FRN information will also be shared with service providers so that they can provide discounted bills and invoice the SLD for the approved discount amount.

SPIN: This is the Service Provider Identification Number that you provided. This is a unique identification number assigned to each service provider.

Service Provider Name: This is the legal name in our database that is associated with the Service Provider Identification Number that you provided.

Services Ordered: This is the type of services for which you have requested discounts. The Services Ordered categories are: Telecommunications Services; Internet Access; Internal connections-Shared; Dedicated Services or Internal Connections-Site Specific. The Legend for these categories is as follows:

The second of th

Telc Svc(S) = Telecommunications Services
Inet Acc(S) = Internet Access
Intr Con(S) = Internal Connections (Shared)

Ded Svc = Dedicated Services

Intr Con = Internal Connections (Site Specific)

Pre-discount Cost: This is the total annual pre-discount cost for each FRN. This amount is taken from Column 10 of Items 15/16.

Disc.: This is the discount percentage from Block 5, Items 15/16, Column 11.

FRN	SPIN	Service Provider Name	Services Ord.	Pre-	Disc. Cost	Disc.
184012 184023 184034 184041 184054 184063 184078	143001401 143001197 143004333 143004333 143004333 143005588 143011962	Bell Atlantic - MD MCI Communications Corpo Bell Atlantic-Internet S Bell Atlantic-Internet S Bell Atlantic-Internet S CDW Computer Centers, In TRG Networking	Telc Svc(s) Telc Svc(s) Telc Svc(s) Inet Acc(s) Intr Con Intr Con Intr Con	**********	4,400.00 600.00 8,060.00 10,680.00 3,561.00 8,900.00 11,200.00	90% 90% 90% 90% 90% 90%
		Applicat	ion Total:	\$	47,401.00	

### Missing FRNs

If a Line Item that you completed in your application is not included in the itemized list of FRNs set forth above, this is because the FRN (line item) did not pass
Minimum Processing Standards. If this is the case, you will receive a separate
letter from the SLD informing you that these FRNs have been rejected, with an
explanation of the reason for rejection. If you believe that there were FRNs
included in your application which are not listed in this letter AND you have not
received a letter informing you that those FRNs are rejected, please write to us at
the address listed at the bottom of this letter concerning "Questions about this
Letter". Please note that the Client Service Bureau may not have the information
necessary to respond to your inquiry; therefore, your letter should be sent to the
New Jersey address featured below. New Jersey address featured below.

FRN Information that Varies from your Application

If the information reported in this letter is at variance with the information that you provided in your application, please write to us at the address listed at the bottom of this letter under "Questions about this Letter".

Future Contacts with PIA

It may be important for us to contact you as our PIA (Program Integrity Assurance) Team reviews the funding requests contained in your application. Our requests for clarification and/or additional information will require a prompt response, and the due date for such responses will be established at the time that the PIA Team may contact you. Please make sure that the contact person on your application is available to speak with the PIA Team, or that a surrogate is available. In addition, you should monitor on a daily basis the fax and e-mail locations that you may have cited in your Form 471 application for the applicant and the contact person for the applicant.

Communications with your Service Providers

The SLD is also sharing Funding Request information with service providers whose SPINs are listed on Form 471 applications. This information is provided so that service providers can undertake the preparatory steps of identifying their potential customers for whom discounts may be issued. NO DISCOUNTS will be provided until after the SLD issues the Funding Commitment Decisions Letters for a particular application and the applicant submits a Form 486 to confirm that services have application, and the applicant submits a Form 486 to confirm that services have begun to be delivered, and that technology plans, if applicable, have been approved.

The SLD encourages Form 471 applicants to contact their service providers to inform the service providers of the funding requests submitted to the SLD. Service providers may request additional information containing the specific services contained within each funding request. Applicants are encouraged to share this information with service providers in order for the service providers to begin the preparatory billing steps.

Schools and Libraries Division/USAC

Page 2 of 3

471RA Ltr. 4/23/1999

### **Exhibit E**

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# JOHNS HOPKINS

44-04, DIDZPM;UHU/LIE

# Center for Technology in Education

A Partnership of the Johns Hopkins University and the Maryland State Department of Education School of Professional Studies in Business and Education 5740 Alexander Bell Drive / Suite 302 Columbia MD 21046-2100 410-312-3800 / Fax 410-312-3868

### Graduate Division of Education

July 22, 2004

Sonya Socha and Jim Fragomeni South Baltimore Learning Center 28 East Ostend St. Baltimore, MD. 21230

Dear Ms. Socha and Mr. Fragomeni:

I have reviewed FY 2000-2002 Educational Technology Plan for South Baltimore Learning Center and find that it satisfies all the criteria for unconditional approval for the Universal Service Program discount. The plan addresses the needs of your institution and provides the goals technology and telecommunications.

The service you provide is greatly appreciated in the Baltimore Community.

Sincerely,

Sarah McPherson, Ed.D.

Associate Director

Center for Technology in Education

Johns Hopkins University

;4103123849

- South Baltimore Learning Ctr FY 2000-FY 2003

### ATTACHMENT A

CERTIFICATION OF TECHNOLOGY PLAN APPROVAL FOR SCHOOLS AND LIBRARIES UNIVERSAL SERVICE PROGRAM

Johns Hopkins is certified by the Schools and Libraries Corporation to approve technology plans for participation in the Schools and Libraries Universal Service Program.

(School Name) has a technology plan that has met the standards and criteria outlined in the following checklist.

### CHECKLIST

Successful technology plans align the overall education or library service improvement objectives with the following five criteria. To qualify as an approved Technology Plan for a Universal Service Program discount, the plan must meet these criteria. It is critical that technology planning not be viewed or treated as a separate exercise dealing primarily with hardware and telecommunications infrastructure. There must be strong connections between the proposed physical infrastructure of the information technology and the plan for professional development, curriculum reform, and library service improvements.

The plan establishes clear goals and a realistic strategy for using telecommunications and information technology to improve education or library services.

The plan has a professional development strategy to ensure that staff know how to use the new technologies to improve education or library services.

The plan includes an assessment of the telecommunication services, hardware, software, and other services that will be needed to improve education or library services.

The plan provides for a sufficient budget to acquire and maintain the hardware, software, professional development, and other services that will be needed to implement the strategy for improved education or library services.

The plan includes an evaluation process that enables the school or library to monitor progress toward the specified goals and make mid-course corrections in response to new developments and opportunities as they arise.

Saw Mheron associate Directo

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### Center for Technology in Education

A Partnership of the Johns Hopkins University and the Maryland State Department of Education School of Professional Studies in Business and Education 6740 Alexander Belt Drive / Suite 302 Columbia MO 21046-2100 410-312-3806 / Fax 410-312-3868

Graduate Division of Education

Sonya Socha and Jim Fragomeni South Baltimore Learning Center 28 East Ostend St. Baltimore, MD. 21230

Denr Ms. Socha and Mr. Fragomeni:

The FY 2003-2005 Educational Technology Plan for South Baltimore Learning Center meets all the criteria for unconditional approval for the Universal Service Program discount. The plan includes a detailed budget and explanation for telecommunications in the programs offered.

Sincerely,

Sarah McPherson, Ed.D.

Associate Director

Center for Technology in Education

Johns Hopkins University

Fy 2003-2005

### ATTACHMENT A

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The plan includes an evaluation process that enables the school or library to monitor progress toward the specified goals and make mid-course corrections in response to new developments and opportunities as they arise.

Sarah M Pheron associate Director

Johns Hopkin Univ

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**EXECUTIVE DIRECTOR** Sonia Socha

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BOARD OF DIRECTORS

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Federal Communications Commission Office of the Secretary 445 - 12th Street, SW Washington, DC 20554

Re: CC Docket No. 02-6

Request For Review/Request For Waiver South Baltimore Learning Center: 196460 Commitment Adjustment Funding Year 2000-2001;

Form 471 Application Numbers: 192919

Ladies and Gentleman:

This letter of appeal/waiver request is a *Request For Review* by the South Baltimore Learning Center (the "SBLC") of the Administrator's Decision on Appeal, dated December 20, 2004 and attached hereto as <u>Exhibit A</u>, of the Schools and Libraries Division (the "SLD") of the Universal Service Administrative Company ("USAC") with respect to the original decision of the SLD to "rescind in full" the funding requests listed on <u>Exhibit B</u> hereto because the SBLC did not have "an approved technology plan" which is required by the rules of the SLD Universal Service Support Mechanism (the "E-rate Program"). This letter also is a *Request for Waiver* of the E-rate Program requirement that the SBLC have an approved technology plan in place and approved prior to the submission of the Form 486 or the date the services begin in order to receive discounts on service.

The FCC should waive the requirement of an approved technology plan and reverse the SLD's Decisions on Appeal with respect to the above referenced funding requests because: (1) SBLC's failure to have a preapproved technology plan could not be avoided even with careful planning; (2) to do otherwise would result in substantial hardship and inequity to the SBLC; (3) it is in the public interest; (4) the SBLC substantially complied with the regulations of the E-rate Program and (5) the SBLC is taking all possible steps to remedy its prior misunderstanding. Of particular note, as discussed in Section 5 below, the SBLC has technology plans in place for all funding years (2000, 2001, 2002, 2003, 2004, 2005) which were retroactively approved and the SBLC is submitting with this letter supporting documentation relating to those approved plans.

USAC's website indicates that the FCC may grant a waiver of the E-rate Program Rules where the failure to comply with the rule was the result of "circumstances that could not be avoided even with careful planning." Furthermore, as indicated in the Order of the FCC, released September 30, 1999, in the Matter of Request for Review by the Department of Education of the State of Tennessee:

the Commission's rules may be waived for good cause shown . . . The Commission may exercise its discretion to waive a rule where the particular facts make strict compliance inconsistent with the public interest. In addition, the Commission may take into account considerations of hardship, equity, or more effective implementation of overall policy on an individual basis. Waiver is, therefore, appropriate if special circumstances warrant a deviation from the general rule, and such deviation would better serve the public interest than strict adherence to the general rule."

# 1. SBLC'S FAILURE TO HAVE A PRE-APPROVED TECHNOLOGY PLAN COULD NOT BE AVOIDED EVEN WITH CAREFUL PLANNING.

The SBLC attempted to fully comply, and believed that it had fully complied, with the regulations of the E-rate Program. First, at all times from spring 2000 through the present (the time frame for funding requests at issue), the SBLC had a technology plan, a copy of which is attached hereto as Exhibit C (the "Technology Plan"), which was prepared and complied with by the SBLC in advance of the SBLC receiving any services which were reimbursed under the E-rate Program.

In 2000 and subsequent years, the only established process available to the SBLC to seek approval of a technology plan was submitting the plan to the Maryland State Department of Education (the "MSDE"). As instructed, the SBLC submitted the Technology Plan to the MSDE for approval prior to requesting finding or receiving any services for which the SBLC sought reimbursement. Notwithstanding our attempts, the SBLC received no clear direction from MSDE on receiving approval of our Technology Plan. The SBLC provided its technology plan to its MSDE AEL Program Manager, Michelle Frazier, who then submitted it to the MSDE's Telecommunications Office (the office responsible for the E-rate program and approval in Maryland) for review and approval. However, the MSDE staff member who had received our Technology Plan retired and, evidently, no one at the MSDE took over the review or approval of our Technology Plan. No communication was received from MSDE after the plan was submitted. The lack of response from MSDE was not interpreted as an "approved" plan by SBLC; rather, the progression of funding/re-imbursements from USAC was interpreted by SBLC as all E-rate Program requirements having been complied with, including the technology plan.

Greg Talley, Telecommunications Coordinator for the Office of the State Superintendent of the MSDE, has since told SBLC that the process which the MSDE originally set up for approval of technology plans for public schools in Maryland did not take into account community-based organizations such as the SBLC. Mr. Talley also stated that SBLC did follow the only vehicle available, at the time, for approval of technology plans. There were about six organizations that did not fit into the three-prong technology plan approval process set up by MSDE and, therefore, the technology plans for these entities, including the SBLC, were never approved by the MSDE. Furthermore, at the time our plan was submitted to the MSDE, it was overwhelmed with hundreds of

plans from all over the State of Maryland.

Furthermore, the SBLC did not receive any technical support from MSDE during the first four years of the E-rate Program and USAC's website for the program provided little guidance as to compliance during those years. In the meantime, E-rate reimbursements and funding authorizations began to arrive, leaving SBLC to believe all was in order with the Technology Plan. Also, during each year of the program since 2000, SBLC was contacted by the compliances division of USAC in New Jersey to review the requested products and services for eligibility and pricing listed on our 471 applications. Although the compliance person requested written verification relating to certain aspects of the funding request, never once was there a question about the technology plan. It was not until February 25, 2003, the day of the auditor visit, that the SBLC became aware that it needed a certified approval letter along with the Technology Plan. Jim Fragomeni, SBLC Program Manager, had provided the auditor with a copy of the Technology Plan during that visit.

Mr. Talley has informed the SBLC through discussions with Sonia Socha, Executive Director, he believes that SBLC should not be penalized for not having the official approval in advance of submitting our Forms 486. It was due to MSDE's approval process system (or lack thereof), which did not include an avenue for the SBLC to have its Technology Plans approved, that caused the SBLC to be in this situation. Mr. Talley has also acknowledged that the SBLC acted in accordance with its Technology Plan. He also has reviewed this document and has said he is willing to speak to a representative on our behalf.

The SBLC carefully planned to comply with the E-rate Program. However, the SBLC did not know and could not have known that the person responsible for approval of our Technology Plan had retired (with no one taking over her responsibilities), that the MSDE failed to set up a process for review of technology plans for organizations like the SBLC or that the MSDE was simply overloaded. Further, despite seeking guidance, the SBLC received none. Accordingly, despite careful planning on the part of the SBLC, our current circumstance (lack of an approved technology plan) could not have been avoided.

# 2. FAILURE TO WAIVE THE PRE-APPROVED TECHNOLOGY PLAN REQUIREMENT WILL RESULT IN SUBSTANTIAL HARDSHIP AND INEQUITY TO THE SBLC

Substantial hardship and inequity would result in requiring the SBLC to refund the amounts paid pursuant to the above funding requests. First, as discussed above, the failure to have an approved technology plan was not an attempt to circumvent the E-rate Program rules but rather due to a series of events outside of the control of the SBLC. As mentioned above, at all times, the SBLC believed that the Technology Plan had been approved and that no further approval was required.

Second, as set forth below, the SBLC substantially complied with the provisions of the E-rate Program. Third, until SBLC's receipt in Spring 2003 of the results of the audit completed by the SLD of the SBLC's participation in the E-rate Program (the "Audit") (relating to which

representatives of the SBLC worked with representatives of the SLD to understand and verify the findings of the Audit through the remainder of 2003), no representative of the MSDE, the SLD, USAC or the Federal Communications Commission notified, orally or in writing, any representative of the SBLC that the Technology Plan was not approved or that the SBLC needed to obtain newly approved technology plans in succeeding years. Rather, in each Funding Year, the SBLC received a funding commitment report, a copy of each of which is attached hereto collectively as <a href="Exhibit D">Exhibit D</a>, which approved the above referenced funding requests. In reliance on the Commitment Report, the SBLC contracted with each service provider for the services and the services were received.

Finally, to now, many years after the SBLC received authorization and after the SBLC has received the services, attempt to rescind such authorization and recoup such funds is simply unfair to the SBLC. It is too late for the SBLC to forego receiving the services and incurring the costs and it is too late for the SBLC to take any action to mitigate its damages. Therefore, the SBLC would be required to pay in excess of \$67,000 (which represents more than 8% of the SBLC's operating budget).

# 3. <u>DEVIATION FROM THE E-RATE PROGRAM RULE WILL</u> <u>SERVE THE PUBLIC INTEREST.</u>

The SBLC is a small, non-profit educational facility, providing literacy and educational services and serving many hundreds of low income and educationally disadvantaged adults in the Baltimore metropolitan area. The funding provided by the E-rate Program is needed in order to maintain the SBLC's ability to provide these adults with the most modern and up-to-date computer training facilities possible and it would be devastating to the SBLC to have to repay the above funding requests. Having to repay the funds would substantially diminish the ability of the SBLC to provide its services, especially in light of the fact that it would need to pay for services which it may have forgone and have to pay for many years of services in a short time frame. Given the fact that the SBLC attempted to comply, carefully planned and now would endure substantial hardship, the public interest is served in assisting the SBLC, not punishing it.

# 4. <u>SUBSTANTIAL COMPLIANCE WITH E-RATE PROGRAM.</u>

The SBLC substantially complied with the regulations of the Erate Program. First, as mentioned above, at all times from spring 2000 through the present, the SBLC had the Technology Plan, which was prepared in advance of the SBLC receiving any services which were reimbursed under the E-rate Program. Second, the SBLC submitted the Technology Plan to the Maryland State Department of Education for approval prior to receiving any services for which the SBLC sought reimbursement. Third, although the SBLC had not received confirmation of the approval of the Technology Plan, approvals of disbursements, reasonably led the SBLC to believe that the Technology Plan was approved. Fourth, all services received by the SBLC, for which reimbursement was sought by the SBLC or a service provider, in all funding years were received in accordance with and pursuant to the Technology Plan and, as discussed in Section 5, the SBLC's approved technology plans. Finally, in all other respects, the SBLC complied with the requirements of the E-rate Program, including filing the appropriate funding requests and other

documentation and cooperating with its administrators.

# 5. <u>APPROVED TECHNOLOGY PLANS FOR ALL FUNDING YEARS.</u>

The SBLC has taken all possible steps to remedy its prior oversight. The SBLC coordinated with the MSDE and Sara McPherson, Associate Director Center for Technology in Education, Johns Hopkins University to get technology plans approved for all years. Ms. McPherson, the consultant hired by the MSDE to fill the void in the technology plan approval process for community-based organizations, is now the appropriate person to handle approval of technology plans for the SBLC.

As indicated in the letters attached collectively hereto as Exhibit E, Ms. McPherson has retroactively approved the SBLC's technology plans for fiscal years 2000-2002 and 2003 to 2005. Accordingly, for all times in which the SBLC received services which are the subject of this request for review/request for waiver, the SBLC has an approved technology plan. These approved technology plans are substantially the same as the Technology Plan submitted to the MSDE. There was no diversion from the Technology Plan—the funding matched the Technology Plan as developed, submitted and finally approved.

Furthermore, the SBLC is willing to work with the FCC, the SLD and the MSDE to take such further steps or actions as it deems necessary to remedy this situation.

We note that simultaneously with the filing of this request for review/request for waiver, the SBLC is submitting a request for review/request for waiver with respect to three other Administrator's Decisions on Appeal, each dated December 20, 2004, of the SLD with respect to the original decisions of the SLD to "rescind in full" the funding requests for other funding years between 2000 and 2003 because the SBLC did not have "an approved technology plan."

Thank you for your consideration of the foregoing. If you need any additional information, I, Sonia Socha, Executive Director of the SBLC, am the person with whom you may discuss this request for review/request for waiver. Please do not hesitate to give me a call at 410-625-4215, e-mail me at <a href="mailto:ssocha@southbaltimorelearns.org">ssocha@southbaltimorelearns.org</a> or contact me by fax or mail at the number or address on the first page of this letter.

Sincerely,

Sonia Socha

**Executive Director** 

South Baltimore Learning Center

### Exhibit A



# Universal Service Administrative Company

Schools & Libraries Division

Administrator's Decision on Appeal - Funding Year 2000-2001

December 20, 2004

Sonia Socha South Baltimore Learning Center 28 East Ostend Street Baltimore, MD 21230

Re:

Billed Entity Number:

196460

471 Application Number:

192919

Funding Request Number(s):

413798, 414821, 414380

Your Correspondence Dated:

July 23, 2004

After thorough review and investigation of all relevant facts, the Schools and Libraries Division ("SLD") of the Universal Service Administrative Company ("USAC") has made its decision in regard to your appeal of SLD's Funding Year 2000 Commitment Adjustment Letter for the Application Number indicated above. This letter explains the basis of SLD's decision. The date of this letter begins the 60-day time period for appealing this decision to the Federal Communications Commission ("FCC"). If your letter of appeal included more than one Application Number, please note that for each application for which an appeal is submitted, a separate letter is sent.

Funding Request Number:

413798, 414821, 414380

Decision on Appeal:

Denied in full

Explanation:

- On appeal, you seek reversal of the SLD's decision with respect to the funding requests and assert that South Baltimore Learning Center (SBLC) substantially complied with the regulations of the E-rate program; hence, it is an injustice in requiring the SBLC to refund the amounts already disbursed. You further affirm that SBLC had a technology plan from spring 2000 to the present; the technology plan was submitted for approval to the Maryland State Department of Education (MSDE). The MSDE never communicated any decision on the plan nor followed up with SBLC due to change in personnel; a lack of response from MSDE was interpreted as an approved plan by SBLC.
- Upon review of the USAC Internal Audit Division Report that was forwarded to the SLD, regarding SBLC, it was determined that SBLC was unable to provide evidence of an approved technology plan as required by the program.

  Additionally, you affirmed, in a phone conversation, that SBLC never received a technology plan approval letter. In accordance with the rules of SLD's Support

Mechanism, a technology plan must be in place and approved prior to the submission of the Form 486 or the date the services begin in order to receive discounts on services other than basic local and long distance telephone service. Since the referenced FRNs are not a request for basic local or long distance service an approved technology plan was required. Accordingly, the SLD denies the appeal and the funding request will be rescinded in full.

• Your Form 471 requested funding for products and/or services other than basic local and long distance telephone service. FCC rules require applicants to certify that the entities receiving products and/or services other than basic telephone service are covered by an individual and/or higher-level technology plan that has been, or is in the process of being approved. 47 C.F.R. § 54.504(b)(2)(vii); See Schools and Libraries Universal Service, Services Ordered and Certification Form, OMB 3060-0806 Block 6, item 26, 27 (FCC Form 471).

On your Form 471, you certified that the recipients of products and/or service were covered by an individual and/or higher-level technology plan and that the technology plan had been approved or was in the process of being approved. During the audit of your school, the auditors requested that you provide a copy of your approved technology plan. You failed to provide a copy of your technology plan. Consequently, SLD denies your appeal.

If your appeal has been approved, but funding has been reduced or denied, you may appeal these decisions to either the SLD or the Federal Communications Commission (FCC). For appeals that have been denied in full, partially approved, dismissed, or cancelled, you may file an appeal with the FCC. You should refer to CC Docket No. 02-6 on the first page of your appeal to the FCC. Your appeal must be received or postmarked within 60 days of the date on this letter. Failure to meet this requirement will result in automatic dismissal of your appeal. If you are submitting your appeal via United States Postal Service, send to: FCC, Office of the Secretary, 445 12th Street SW, Washington, DC 20554. Further information and options for filing an appeal directly with the FCC can be found in the "Appeals Procedure" posted in the Reference Area of the SLD web site or by contacting the Client Service Bureau. We strongly recommend that you use the electronic filing options.

We thank you for your continued support, patience, and cooperation during the appeal process.

Schools and Libraries Division
Universal Service Administrative Company

### **EXHIBIT B**

1. Funding Request Number: 413798

SPIN 14300433

Service Provider: Verizon Network Integration Corp

Billing Account Number: 4106254215

Amount: \$5,611.64

2. Funding Request Number: 414821

SPIN: 143011962

Service Provider: TRG Networking Billing Account Number: 4106254215.

Amount: \$8,370.50

3. Funding Request Number: 414380

SPIN: 143005588

Service Provider: CDW Computer Centers, Inc.

Billing Account Number: 3368354

Amount: \$11,781.81

# South Baltimore Learning Center

# Community Technology Program Plan

- 1. Organization Background
- 2. Project Overview
- 3. Program Description
- 4. Management Experience
- 5. Implementation Timeline
- 6. Conclusion
- 7. Project Budget

Prepared by: Jim Fragomeni Program Manager

### ORGANIZATION BACKGROUND

The South Baltimore Learning Center (S.B.L.C.) is a private non-profit 501(c)(3) community based adult literacy, General Education Development (GED) preparation, and employment development program which has served the adult residents of its low income, urban community since 1990. In that time, S.B.L.C. has worked with almost 3.000 adult students in their quest to raise their basic academic skill level, acquire their high school degree, and improve their employment potential. S.B.L.C. enrolls over 400 adult learners annually into small group classes and individual, volunteer tutoring.

On average, learners stay in the program for one and a half years to improve their skill level before moving on with their educational goals. Currently, S.B.L.C. employs 8 full time program and administrative staff, as well as 6 part time instructional staff. The projected annual operating budget for FY 2002 will be approximately \$400,000.

- The predominant age range of students at S.B.L.C. is 28-45 years.
- 2/3 of annual enrollees are females.
- Minorities account for almost 60% of annual enrollment.
- Almost half of enrolled learners are employed at some level.
- More than 75% of enrollees earn less than \$15,000 annually.
- Less than 50% of enrollees receive public assistance benefits.
- Most enrolled adults dropped out of formal education after the 8<sup>th</sup> grade. Most adults test into the program at a 5<sup>th</sup> to 6<sup>th</sup> grade reading and math level.
- The public high school which serves the South Baltimore community maintains an average annual drop out rate of 65% to 70%.

### PROJECT OVERVIEW

The principal goal of the proposed project is to dramatically reduce the prevalence of the "digital divide" in the low-income, urban neighborhood in which the South Baltimore Learning Center is located. Presently, there exists no community technology resource that can be accessed by residents of this low-income neighborhood. Indeed, the only such infusion of technology in proximity to South Baltimore lies in the downtown business district one mile to the north and is available only at substantial cost. Moreover, due to the decline in the availability of manufacturing and industrial jobs once located within walking distance of this neighborhood, residents are in great need of a community resource to prepare them for an economy which has already changed and left them behind.

Overwhelmingly, the message of need from this community on the poor side of the digital divide is for a new set of skills that can be marketed in the service and information based economy. This need is understood by S.B.L.C. as a result of its close interaction with adults and their families in this community over the last 10 years in the context of our traditional adult literacy and GED instructional programs. As low skill, high wage union jobs have disappeared by the thousands from the South Baltimore community and the region generally over the past ten years, community members have needed an affordable local resource to retrain themselves for a transformed economy.

While the need has existed for years, no such resource to answer that need has ever been established in this community or near it. The establishment of such a resource in this community would offer residents a viable passage to a better economic life for themselves and their families. It is conservatively estimated that a minimum of 500 persons annually would be served by the community technology center. This estimate is based on S.B.L.C.'s current annual program enrollment of approximately 400 persons.

The South Baltimore Learning Center currently has an excellent opportunity to fulfill this community need. Since receiving the building that has housed S.B.L.C. since 1990 as a donation from Nations Bank in 1999, S.B.L.C. has completed a 1.75 million dollar capital campaign to renovate the 100 year old former police station into a state of the art adult learning center for the South Baltimore community. This renovation provides an ideal opportunity to develop a first rate community technology center to complement the Learning Center's current programs, and to add technology training programs to S.B.L.C.'s existing adult education and employment development programs. These plans are already underway and have been incorporated into the renovation plan. S.B.L.C. is now seeking technology funding to fully outfit the technological infrastructure planned for the renovated building and the programs that will be housed within.

Funding is sought to meet all of the project's anticipated technology needs including computer hardware, software, local area network, and peripheral hardware. S.B.L.C. will use its technological resources to accomplish the two principle objectives of its planned technology program.

Objective #1: To provide a community technology resource which will allow families in the community access to and training in computer technology and the Internet and to develop technology based instructional programs to serve the learning needs of community residents and their families.

Objective #2: To deliver computer based learning to the 500+ adult learners annually enrolled in Adult Basic Education (ABE) and General Education Development (GED) preparation classes and to more fully integrate computer based learning into the existing adult education program at all instructional levels (pre-literacy through secondary education).

The total cost to realize the project goal of bridging the digital divide in South Baltimore is \$110,000.00.

### 3. TECHNOLOGY PROGRAM DESCRIPTION

In its community technology program, S.B.L.C. will deliver training targeted to respond to technology based learning needs in the community.

Technology based training will include:

- Adult classes in Windows based computing and office productivity software to increase employment potential for community residents and enrolled students.
- Career development workshops using software and web-based content to aid adults in developing career paths and resumes, and in defining employment potential.
- Adult classes to promote understanding and use of the Internet/ World Wide Web.
- Production of individual writing assignments using word processing software.
- Creation of household budgets using spreadsheet software to track home spending.
- Development of an online research project using web browser and search engine.

This training will be offered in the form of small group classes taught by qualified, paid instructors. The small group general education and literacy classes that S.B.L.C. currently offers will provide the model for funding, structuring, and managing these skill based computing classes.

S.B.L.C. will also implement measures to more completely integrate technology based learning into S.B.L.C.'s existing Adult Basic Education (ABE) and General Education Development (GED) instructional program. To achieve this objective, S.B.L.C. has developed a model to integrate technology based learning directly into the traditional classroom teaching environment. In contrast to the community computer lab, where persons work individually at their own stations in planned and prescribed lessons using highly structured and organized software, this model is classroom based and group oriented.

What S.B.L.C. seeks by bringing computers directly into the classroom is to transform the computer from the somewhat formal, scripted, and static use that is embodied in the lab environment, into a creative and social tool of learning and problem solving. To realize this transformation, a critical difference between outcomes of using computers in the lab and in the classroom will lay in the uses to which the computers will be put.

For ABE/ GED students, the primary interaction in the computer lab presently is with LAN based interactive instructional software. Such software parallels the content which students study with teachers in their "board and book" based classes. Such software is highly organized and controlled, and categorized according to the five main content areas of the GED exams.

In contrast to this reliance on such instructional software, use of the computers in the classroom will be entirely Web based, using only Internet content to supplement traditional classroom teaching. The strategy driving this model has several key points:

By using a dynamic source of information, such as the Internet offers, in contrast to a static one, such as software offers, computers in the classroom become a tool of active problem solving that can be easily incorporated into classroom activities.

- By integrating students' use of the World Wide Web into daily instruction, adult students will become practiced users of the Internet and World Wide Web (WWW).
- The profusion of multimedia lesson content presently available for little or no cost on the WWW allows an essentially limitless source from which to draw material to augment and illustrate more traditional, text based lesson content.
- The network's link to a dedicated direct digital connection to the Internet will allow students and teachers to effortlessly access web-based content on demand, thereby becoming as immediate as the textbook before them.

The social aspect of this transformation will be accomplished by the physical implementation of computers in the classroom. Each classroom, designed to accommodate an adult class of approximately 16-20 students, will be furnished with four workgroup areas, each area seating 4-5 persons. Each of these four workgroups will have a shared network computer on the tabletop for student use. Thus, by changing the student to computer ratio from 1:1 to 4:1, students are required to share a computer. In sharing a computer, students will teach each other, learn from shared mistakes, and solve problems as a team. With the addition of a fifth teacher's computer in each classroom, teachers will be able to quickly search and review web sites and content to change and adapt lesson plans as they develop with the class.

In practice, then, a teacher can prepare a daily lesson plan and select relevant web sites and content to augment and illustrate the essential lesson concepts. Simple lessons can thus be expanded and linked to countless practical applications of the root concepts which static sources of classroom media simply cannot offer. This might include a GED lesson on human biology linked to a family health website, a discussion of some aspect of current events linked to an Internet news site, or a geography lesson linked to nationalgeographic.com. Web based projects to support lesson concepts can also be introduced, wherein each team must conduct a web search to locate web sites and information relevant to the lesson concept.

Overall, the most important aspect of bringing computers directly into the classroom is the transformation of the computer into a malleable and dynamic tool of thinking and problem solving. In contrast to using computers in the lab environment, where interaction with computer software is largely responsive, students' interaction with computers in the classroom will be active and self-directed. The difference between these two distinct modes of computer based learning can be expressed as the difference between learning how to use a computer, and learning how to think with a computer.

### Technology Program Evaluation

To determine the effectiveness of its technology based education programs, S.B.L.C. will monitor and evaluate several aspects of program performance. A primary measurement will be of learners' weekly contact with computer technology. S.B.L.C. will measure learners' contact with computers in the following ways:

Number of enrolled learners per week using computer labs

- Number of non-enrolled community residents per week using computer labs
- Number of new ABE/ GED enrollees referred from community technology program
- Overall hours of usage per computer, per week.

In addition to measuring contact hours, S.B.L.C. will also evaluate learners' progress towards enhancing computer-based skills. For learners enrolled in adult basic education (ABE) or GED instruction who will use computers and receive general technology based training as an aspect of their overall GED instruction, instructors will evaluate and report learners' growth and development with computer and instructional software use and will record learners' weekly hours of use. As well, teachers will record their use of web based content that is integrated into classroom lesson plans.

For learners enrolled into technology based training programs, evaluation will be based upon enrolled learners' completion of training in specific areas of software use (i.e. Windows based computing, word processing, spreadsheet software, web browsers and search engines) and their proficiency in these areas. Learners who receive this specific technology training will also be tracked to measure job placement outcomes.

Upon completion of the community technology program's first year in winter 2003 a report of outcomes will be prepared and forwarded to program funders. Any other mid term updates required by program funders can also be provided upon request.

## Technology Program Sustainability

Workforce development funding is rapidly becoming the keystone of program development across the non-profit human services spectrum. S.B.L.C.'s existing involvement in Workforce Investment Act (WIA) funding may therefore provide a link to further develop and sustain technology programs. Likely sources of funding may also include the Department of Education's Community Technology Centers grant program, as well as private foundations with specific program interests in addressing the digital divide issue. S.B.L.C.'s yearly E-rate funding is also expected to continue which will ensure the sustained maintenance of network systems and broadband Internet services. As well, certain of the community technology programs may themselves be a source of revenue in cases where a sliding scale training fee could be assessed to enrolled participants. In any case, the establishment of such a model community technology resource will itself be a powerful factor in leveraging subsequent program funds.

### 4. PRIOR TECHNOLOGY PLANNING & MANAGEMENT EXPERIENCE

S.B.L.C. has developed strategies for efficient management of its information technology. In a community based non-profit environment, existing resources must be maximized to successfully manage program technology so that the technology does not overwhelm the program. S.B.L.C. has offered integrated computer based learning as a part of its instructional program and has maintained a 25-user computer network for the past two years. These two years have been useful as a trial run for the larger community technology resource that S.B.L.C. now hopes to become. S.B.L.C. has gained direct experience in each of the areas critical to delivering a successful technology program including purchasing, implementation (both technical and programmatic), maintenance, troubleshooting, staff training, as well as resource and program development.

### Existing Technology Resources

Current resources include 25 PC's, 16 of which comprise the student computer lab, which enrolled learners use for one to two hours per week as a part of their regular 6 hour per week class schedule. The other 9 PC's are distributed throughout S.B.L.C.'s program and administrative offices. The majority of these 25 stations are constituted from donated hardware that last received system upgrades in Summer 1998. During that upgrade, obsolete hardware donated from individuals and local businesses was raised to the then current Pentium MMX platform with the help of an \$8,000 technology grant from S.B.L.C.'s longtime program funder, the Maryland State Department of Education. In addition to these PC's, S.B.L.C.'s resources also include an Ethernet network comprised of a Pentium 3 file server, 10/100 network switches, a DSU router, and a Unix Web server to house the organization's web site.

The current technology plan calls for raising all PC stations to a Pentium 3 platform. Since the present hardware will not permit upgrades to the Pentium 3 level due to industry wide changes in system architecture, it is necessary to purchase new hardware components, which will serve program needs for at least the next three to five years. The existing network resources are of a current operating standard, and are complete, requiring no further upgrades or additions.

### **Funding Development**

The most notable success that S.B.L.C. has so far realized with respect to technology funding is the program's inclusion in the federal E-Rate program, supported by a \$2.25 billion (FY2000) funding pool from the Federal Communications Commission (FCC). The E-Rate program provides discounts in telecommunications hardware and service costs to eligible K-12 education institutions. Discounts are awarded on a sliding scale from 50% to 90% based on the number of low-income students enrolled. As a provider of K-12 educational services to adults, S.B.L.C. meets the federal qualification guidelines for the E-Rate program. S.B.L.C.'s mission as an education provider to its low-income community makes the E-Rate program of particular value to the organization. With over 75% of S.B.L.C.'s enrollment earning at the very lowest levels, S.B.L.C. receives discounts of 90% on all computer network hardware/ software and Internet connection costs. These discounts make possible for S.B.L.C. options that would otherwise be far out of reach. These include:

- Installation of a full T-1 (1.5 mbps) direct connection to the Internet and monthly service at a cost of 10 cents on the dollar. Such a fast digital connection allows the Internet to become a viable instructional resource for teachers and students.
- Purchase of network hardware and software at 10 cents on the dollar allowing access to high quality hardware components as well as installation labor.
- 90% discounts on network service and support costs, allowing S.B.L.C. to purchase network service contracts from qualified agencies, thus relieving program staff of some of the technology management burden.
- Delivery of a total value to the project budget of over \$68,000 in the first year alone.
   These savings are noted in detail in the attached project budget.

Technical Support

As a further beneficial result of its access to federal "E-rate" funding, the technical support and management of network systems at S.B.L.C., which had been volunteer driven, is now provided for by a technical service contract with a local vendor at a 90% rate of discount on all service costs throughout the year. Such a service contract will allow for regular maintenance of data network systems by the appropriate engineers, thus relieving program personnel of the burden of managing network systems and providing support.

In addition to this support, S.B.L.C. has also developed strong volunteer support for its information technology infrastructure. An example of such support is S.B.L.C.'s relationship with a local software consulting firm, Lanwise Inc. During the course of this volunteer partnership, now in its third year, the sole proprietor of this local firm has donated volunteer technical support to S.B.L.C. and maintained a retainer agreement with the organization, providing management of information technology and special projects while billing no costs to the organization. Lanwise Inc. has donated an average of 12 hours per month to the organization at a total value of \$10,800 annually. Indeed, the National Points of Light Foundation honored this volunteer on January 26, 2000 as Daily Point of Light #1560 for his work with S.B.L.C.

Such strong volunteer involvement benefits the organization in two ways beyond the actual cash value of the donated service. First, the volunteer's professional affiliations put the organization in touch with other like-minded potential volunteers who can "pick up the baton" of volunteer support. Secondly, the volunteer serves as an excellent training resource for a designated member of the program staff who becomes the organization's point person for technology. This designated point person can then become an effective staff training resource in facilitating staff and teachers' adaptation to technology.

The forecast for both funded technical support and for continued volunteer support is good. The E-rate program, which presently funds S.B.L.C.'s network service contract, is expected to continue and prosper indefinitely and is enjoying support from the new Republican federal administration. As well, the City of Baltimore is presently realizing an unprecedented growth of jobs and investment in technology and Internet based businesses which comes as a result of local initiatives such as the "Digital Harbor", which seeks to transform Baltimore's economy from the industrial sector to the technology sector, and the creation of the Mayor's Technology Roundtable to organize and carry out this economic development. Such development provides a pool of knowledgeable potential volunteers with an interest in serving the community that is home to their businesses.

### Staff Development

To ensure the greatest programmatic benefit from the planned technology resources, it is critical that program and instructional staff receive the proper support and training in applying these resources to instruction. S.B.L.C. plans to accomplish this with an in-service training agenda which will orient instructors to the technical requirements of computer based learning, but also to the instructional methods necessary to successfully incorporate computer based learning into the classroom.

As with the application of technology to the classroom, this training content is twofold. Instructors must be adequately prepared to respond technically to using

hardware and software in the classroom. Therefore, each instructor must receive basic training in understanding the operator's controls of the computer, but more importantly in the variety of software that is available for use in the classroom. Such software includes the computer operating system, application software including word processors or spreadsheets, specific instructional software packages, web browsers, and finally the data network operating system.

More critically, though, instructors must be adequately prepared to adapt the content delivered by computers and software into their daily teaching routines. Particular concentration must be provided in this area. Whereas basic training in hardware/ software consists of a series of finite skills to be learned, adapting technology to teaching requires a revisioning of the traditional concepts and boundaries of educating for its full creative potential to be realized. Therefore, teachers must work closely with program supervisors in developing procedures for effective introduction of software based, and especially web based lesson content. Thus, the supervisor functions as a guide to stimulate and shape the creativity that good teachers bring to the classroom, whatever the chosen medium of instruction might be.

In delivering other training content, S.B.L.C. relies upon a "train the trainer" method to accomplish effective staff development in technology related issues. Specifically, S.B.L.C. follows a model of investing formal technology training in its management level personnel, who then provide staff development to general administrative and instructional staff.

A primary source of training expertise comes from S.B.L.C.'s long term volunteer partner, Lanwise Inc., which trains staff in responding to general issues of technology infrastructure management. Another source of formal training also comes from hardware and software vendors who have provided technical support contracts to the organization. A final source of training comes from local and national technology conferences attended by management staff.

Whatever the source of training content, information and procedures are subsequently disseminated through the general staff through in-service trainings and on-call support. In this way, S.B.L.C. can present comprehensive staff development tailored to organizational needs and expectations within a limited staff development budget.

### Administrative Technology

Successful management of S.B.L.C.'s programs and administrative procedures depends, in part, upon software based organizational structures. Therefore, an aspect of the community technology project plans for the availability of up to date hardware and software for purposes of program management, support, and development. These resources, used in conjunction with the program's data network, will ensure efficient management and flow of program data and communication.

### 5. IMPLEMENTATION TIMELINE

Implementation of most aspects of the technology program and its supporting infrastructure relies upon the execution and completion of the renovation of S.B.L.C.'s building at 28 East Ostend Street. At present, the renovation project is scheduled to

begin on or about July 1st, 2001. Construction will continue through the summer and fall and will be completed as of January 30, 2002. Given this timeline, physical implementation of technology can be divided into two stages.

Stage One implementation will include installation of the data network. Specifically, all data cabling to link end user stations to the LAN server must be installed while construction is underway. In this way, it is ensured that S.B.L.C.'s building will be truly "wired for the 21<sup>st</sup> century". Installation of the data network is therefore tentatively scheduled for fall 2001.

Stage Two will include installation of all end user PC stations and peripheral devices comprising the network. Installation of the 70 end user PC's will be scheduled to begin only after construction is complete. Therefore, the process of purchase and installation is scheduled to begin in early December, so that units can be delivered and installed throughout the second half of December 2001, allowing S.B.L.C. to launch its technology program with the start of its regularly scheduled Spring class semester on January 17, 2002.

All Stage One implementation costs including hardware, cabling, and installation labor will be covered by the E-rate program at a rate of 90% discount, which has already been granted in S.B.L.C.'s FY2001 application to the E-rate program. Should fundraising fall short of the full project budget during this upcoming twelve month period, installation of some aspects of the project can be delayed as the fundraising period is lengthened. For example, installation of one of the two planned computer labs could be delayed for a period of up to six months, without delaying the inauguration of the main technology program.

### 6. CONCLUSION

Though the South Baltimore Learning Center is a small community based non-profit provider of adult education services, it has gained substantial experience in administering and managing a program of educational technology. In response to its small, independent status, S.B.L.C. has developed efficient and fiscally conservative procedures and resources to successfully manage its technological programs and infrastructure.

With these management procedures firmly established, S.B.L.C. is planning a major expansion of its instructional technology resources to coincide with a complete renovation of its main building which houses all program and administrative areas. With this expansion of its technological resources completed, S.B.L.C. will be the first and only provider of community technology services established to serve the south and southwest regions of Baltimore City.

These resources will enable S.B.L.C. to extend its present use of instructional technology to new areas of teaching and learning such as web-based lesson content. These resources will further enable S.B.L.C. to offer new technology based programs including instruction in basic computing skills, productivity software, and Internet usage. These capabilities will ensure the viability of S.B.L.C.'s adult education programs for the future and will also ensure the success of S.B.L.C.'s learners as they move into the workforce.

### 7. PROJECT BUDGET

#### A. COMPUTER LEARNING LABS

Computer learning labs will be used by 1) community residents in accessing software skills instruction and the WWW for employment and personal development, and 2) enrolled learners in accessing computer based learning as part of regular adult basic education and GED instruction Computer labs will be connected to the local area network and to the Internet via a T-1 direct connection joined to the LAN server.

### **COMPUTER LAB #1**

Capacity: 12 networked PC stations

 Pentium 3, 128K RAM, CD-Rom, 10Gig HD, 17" Monitor, 10/ 100 NIC, keyboard, mouse, MS WIN98SE, Office 2000

12	lab stations	@	\$1,275.00	\$15,300.00	
1	network printer	@	\$650.00	\$650.00	,
LAB	#1 TOTAL			\$15,950.00	\$15,950.00

### **COMPUTER LAB #2**

Capacity: 20 networked PC stations

 Pentium 3, 128K RAM, CD-Rom, 10Gig HD, 17" Monitor, 10/ 100 NIC, keyboard, mouse, MS WIN98SE, Office 2000

20	lab stations	@	\$1,275.00	\$25,500.00	
1	network printer	@	\$650.00	\$650.00	
LAB	#2 TOTAL			\$26,150.00	\$26,150.00

### B. CLASSROOM COMPUTERS

To integrate computer based learning into traditional classroom instruction at S.B.L.C., computers will be placed in classrooms to be used as an immediate tool of instruction. Each classroom will have four student computer stations as well as one teacher's station and printer. Each student computer will be located directly on a shared student work table. By ensuring such immediate access to technology, a computer can be integrated as a commonplace, everyday tool of instruction to augment daily "board and book" lessons.

### CLASSROOM #1

Capacity: 5 networked PC stations -

 Pentium 3, 128K RAM, CD-Rom, 10Gig HD, 17" Monitor, 10/ 100 NIC, keyboard, mouse, MS WIN98SE, Office 2000

5 Classroom stations 1 network printer CLASSROOM #1 TOTAL	@ @	\$1,275.00 \$650.00	\$6,375.00 \$650.00 \$7,025.00	\$7,025.00
CLASSROOM #2 Capacity: 5 networked PC stations w. printer CLASSROOM #2 TOTAL				\$7,025.00

CLASSROOM #3

Capacity: 5 networked PC stations w. printer
CLASSROOM #3 TOTAL

CLASSROOM #4

Capacity: 5 networked PC stations w. printer

CLASSROOM #4 TOTAL \$7,025.00

\$7,025.00

### C. TUTORING ROOM COMPUTERS

Each of six private literacy tutoring rooms will be equipped with a student PC station for volunteer tutors and low literate adults to access instructional software and the Internet. Each networked computer will be connected to the Internet via a T-1 direct connection joined to the LAN server. Computers in tutoring rooms will access laser printers in the labs.

#### **TUTORING ROOMS**

Capacity: 6 networked PC stations

- Pentium 3, 128K RAM, CD-Rom, 10Gig HD, 17" Monitor, 10/ 100 NiC, keyboard, mouse, MS WIN2000, Office 2000
- 6 Tutoring room stations

**@** \$1,275.00

\$7.650.00

\$7,650.00

#### D. SPECIAL INSTRUCTIONAL TECHNOLOGY

Digital presentation equipment is included for presenting extracurricular content to complement the basic course and content of learning at S.B.L.C. These technologies bring great potential to the program in offering activities as diverse as supplementary content for a science or social studies lesson, a weekly DVD Film Series for students, or multimedia presentations for community forums.

Capacity: Multimedia presentation equipment

1	DVD laptop PC	@	\$2,000.00	\$2,000.00
1	digital light projector	@	\$3,000.00	\$3,000.00
1	digital camera	@	\$500.00	\$500.00

TOTAL SPECIAL TECHNOLOGY

\$5,500.00

\$5,500.00

### E. PROGRAM SUPPORT AND ADMINISTRATION

Each of 12 program support and administrative stations will have a networked computer operating on the Pentium III platform and be linked to the Internet via the T-1 direct connection joined to the LAN server. Administrative computers will access centrally located nework laser printers.

Capacity: 12 networked PC stations

 Pentium 3, 128K RAM, CD-Rom, 10Gig HD, 19" Monitor, 10/ 100 NIC, keyboard, mouse, MS WIN98SE, Office 2000

12 a	administrative stations		@	\$1,450.00	\$17,400.00
2 1	network printers		@	\$1,450.00	\$2,900.00
1 0	color printer	*.	@	\$850.00	\$850.00
1 0	color scanner		@	\$500.00	\$500.00

ADMINISTRATIVE TOTAL

\$21,650.00

\$21,650.00

### F. NETWORK INFRASTRUCTURE

To link the 70 user stations outlined in the above areas and to link all PC stations to the Internet, a data network with 10/ 100 transmission capability will be necessary. A LAN server will anchor the planned 70 user Novell network and conduct all network traffic. 90% of all costs relating to network hardware, software, installation, and maintenance will be covered by S.B.L.C.'s inclusion in the E-rate program.

Capacity: Data network hardware/ software and infrastructure

TOTAL NETWORK

\$50,000.00

E Rate Discount Total Value

-\$45,000.00

Adjusted Network Hardware/ Software Total

\$5,000.00

PROJECT GRAND TOTAL

\$110,000.00



# Exhibit D

### SCHOOLS AND LIBRARIES DIVISION

80 South Jefferson Road Whippany, NJ 07981

FUNDING COMMITMENT DECISION LETTER (Funding Year 3: 07/01/2000 - 06/30/2001)

April 14, 2000

SOUTH BALTIMORE LEARNING CENTE Jim Fragomeni 28 EAST OSTEND ST BALTIMORE, MD 21230-4245

Re: Form 471 Application Number: 192919 Funding Year 3: 07/01/2000 - 05/30/2001 Billed Entity Number: 196460

Thank you for your 2000-2001 E-rate application and for any assistance you provided throughout our review. We have completed review of your Form 471. This letter is to advise you of our decision(s).

### FUNDING COMMITMENT REPORT

On the pages following this letter, we have provided a Funding Commitment Report for the Form 471 application cited above. We have reviewed each Discount Funding Request on your Form 471 application and have assigned a Funding Request Number (FRN) to each Block 5. The enclosed report includes a list of the FRNs from your application. The SLD is also sending this information to your service provider(s) so preparations can be made to begin implementing your E-rate discount(s) upon the filing of your Form 486. Immediately preceding the Funding Commitment Report, you will find a guide that defines each line of the Report.

### NEXT STEPS

Once you have reviewed this letter and have determined that some or all of your Once you have reviewed this letter and have determined that some or all of your requests have been funded, your next step to facilitate receipt of discounts as featured in this letter will be to file an FCC Form 486 with the SLD. The Form 486 notifies the SLD to begin payment to your service provider and provides certified indication that your technology plan(s) has been approved. THE FORM 486 IS UNDER REVISION AND WILL BE MADE AVAILABLE AS SOON AS IT IS READY. Information will be posted on the SLD web site at www.sl.universalservice.org regarding the availability of this form for the funding period 07/01/2000 - 06/30/2001. As you complete Form 486 you should also contact your service provider to verify they have received notice from the SLD of your funding commitments. After the SLD processes your Form 486, we can begin processing invoices from your service provider(s) so they can be reimbursed for discounted services they have provided you. discounted services they have provided you.

### TO APPEAL THESE FUNDING COMMITMENT DECISIONS

If you wish to appeal the Funding Commitment Decision(s) (FCD) indicated in this letter, your appeal must be made in writing and RECEIVED BY THE SLD at the address below WITHIN 30 DAYS OF THE ABOVE DATE ON THIS LETTER. In your letter of appeal:

- Include the name, address, telephone number, fax number, and e-mail address (if available) for the person who can most readily discuss this appeal with us.
- Identify which FCD Letter you are appealing. Your letter of appeal must include the applicant name, the Form 471 Application Number, and the Billed Entity Number from the top of your FCD Letter.

HEC535

Form 471 Application Number: 192919

Funding Request Number: 413501 Funding Status: Funded SPIN: 143001401 Service Provider Name: Bell Atlantic - MD Contract Number: T
Services Ordered: Telecommunications Services
Earliest Possible Effective Date of Discount: 07/01/2000
Contract Expiration Date: N/A
Site Identifier: 196460
Billing Account Number: 4106254215
Pre-Discount Amount: \$13,900.00
Pre-Discount Percentage Approved by the SLD: 90%.
Discount Percentage Approved by the SLD: 90%.
Funding Commitment Decision: \$12,510.00 - 471 approved as submitted

Funding Request Number: 413582 Funding Status: Funded SPIN: 143001197 Service Provider Name: MCI Communications Corporation Contract Number: T Services Ordered: Telecommunications Services Carliest Possible Effective Date of Discount: 07/01/2000 Contract Expiration Date: N/A Contract Expiration Date: N/A
Site Identifier: 196460
Billing Account Number: 4106254215

Pre-Discount Amount: \$900.00 Pre-Discount Percentage Approved by the SLD: 90% Funding Commitment Decision: \$810.00 - 471 approved as submitted

Funding Request Number: 413798 Funding Status: Funded
SPIN: 143004333 Service Provider Name: Bell Atlantic Internet Solutions, Inc. Services Ordered: Internet Access
Services Ordered: Internet Access
Earliest Possible Effective Date of Biscount: 07/01/2000
Earliest Expiration Date: N/A
Site Identifier: 198460
Site Identifier: 098460

Billing Account Number: 4106254215 Pre-Discount Amount: \$9,096.00 Pre-Discount Amount: \$3,030.00
Discount Percentage Approved by the SLD: 90%
Funding Commitment Decision: \$8,186.40 - FRN approved; modified by SLD
Funding Commitment Decision Explanation: The dollars requested were reduced to the ineligible products: email service and email setup. remove:

Funding Request Number: 414380 Funding Status: Funded SPIN: 143005588 Service Provider Name: CDW Computer Centers, Inc. Contract Number: 011200 Services Ordered: Internal Connections
Earliest Possible Effective Date of Discount: 07/01/2000 Contract Expiration Date: 06/30/2001 Site Identifier: 196460 Billing Account Number: 3368354 Pre-Discount Amount: \$13,275.36

Discount Percentage Approved by the SLD: 90%
Funding Commitment Decision: \$11,947.82 - FRN approved; modified by SLD
Funding Commitment Decision Explanation: The estimated one time charge was changed to reflect the documentation provided by the applicant reflect the documentation provided by the applicant

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DD0125-MO-YYY-00007

\$14;517?

FCDL/Schools and Libraries Division/USAC

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04/14/2000

# FUNDING COMMITMENT REPORT

Form 471 Application Number: 192919 Funding Request Number: 414698 Funding Status: Funded SPIN: 143005273 Service Provider Name; Interconnect Services Ordered: Internal Connections Services Ordered: Internal Connections Earliest Possible Effective Date of Discount: 07/01/2000 Contract Expiration Date: 06/30/2001 Site Identifier: 196460 mber: 414698 Funding Status: Funded Service Provider Name; Interconnect Services, Inc.

Contract Expiration Date: Ub/3U/2UUI
Site Identifier: 196460
Billing Account Number: 4106254215
Billing Account Amount: \$23,825.00
Pre-Discount Amount: \$23,825.00
Discount Percentage Approved by the SLD: 90%
Funding Commitment Decision: \$21,442.50 - 471 approved as submitted

Funding Request Number: 414821 Funding Status: Funded SPIN: 143011962 Service Provider Name: TRG Networking SPIN: 143011962 Service Provider Name: TRG Networking

Contract Number: Oll800
Services Ordered: Internal Connections
Services Ordered: Internal Connections
Earliest Possible Effective Date of Discount: 07/01/2000

Contract Expiration Date: 06/30/2001
Contract Expiration Date: 06/30/2001
Site Identifier: 196460
Billing Account Number: 4106254215
Billing Account Number: 4106254215
Discount Percentage Approved by the SLD: 90%
Pre-Discount Percentage Approved by the SLD: 90%
Piscount Percentage Approved by The SLD: 90%
Funding Commitment Decision: \$15,838.20 - FRN approved; modified by SLD
Funding Commitment Decision Explanation: The estimated one time and/or monthly charge
Funding Commitment Decision Explanation: The estimated by the applicant
was changed to reflect the documentation provided by the applicant

runding commitment Decision Explanation. The estimated one time and was changed to reflect the documentation provided by the applicant

FCDL/Schools and Libraries Division/USAC

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04/14/2000

# JOHNS HOPKINS

## Center for Technology in Education

A Partnership of the Johns Hopkins University and the Maryland State Department of Education School of Professional Studies in Business and Education 5740 Alexander Bell Drive / Suite 202 Columbia MD 21046-2100 410-312-3800 / Fax 410-312-3868

Graduate Division of Education

July 22, 2004

Sonya Socha and Jim Fragomeni South Baltimore Learning Center 28 East Ostend St. Baltimore, MD. 21230

Dear Ms. Socha and Mr. Fragomeni:

I have reviewed FY 2000-2002 Educational Technology Plan for South Baltimore Learning Center and find that it satisfies all the criteria for unconditional approval for the Universal Service Program discount. The plan addresses the needs of your institution and provides the goals technology and telecommunications.

The service you provide is greatly appreciated in the Baltimore Community.

Sincerely,

Sarah McPherson, Ed.D.

Associate Director

Center for Technology in Education

Johns Hopkins University

Fy 2000-Fy 2003

### ATTACHMENT A

CERTIFICATION OF TECHNOLOGY PLAN APPROVAL FOR SCHOOLS AND LIBRARIES UNIVERSAL SERVICE PROGRAM

Johns Hopkins is certified by the Schools and Libraries Corporation to approve technology plans for participation in the Schools and Libraries Universal Service Program.

(School Name) has a technology plan that has met the standards and criteria outlined in the following checklist.

### CHECKLIST

Successful technology plans align the overall education or library service improvement objectives with the following five criteria. To qualify as an approved Technology Plan for a Universal Service Program discount, the plan must meet these criteria. It is critical that technology planning not be viewed or treated as a separate exercise dealing primarily with hardware and telecommunications infrastructure. There must be strong connections between the proposed physical infrastructure of the information technology and the plan for professional development, curriculum reform, and library service improvements.

The plan establishes clear goals and a realistic strategy for using telecommunications and information technology to improve education or library services.
The plan has a professional development strategy to ensure that staff know how to use the new technologies to improve education or library services.
The plan includes an assessment of the telecommunication services, hardware, software, and other services that will be needed to improve education or library services.
The plan provides for a sufficient budget to acquire and maintain the hardware, software, professional development, and other services that will be needed to implement the strategy for improved education or library services.
The plan includes an evaluation process that enables the school or library to monitor progress toward the specified goals and make mid-course corrections in response to new developments and opportunities as they arise.

Sank McPherson Associate Director Center for Technologyin Ed. Johns Hopkins University

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## Center for Technology in Education

A Partnership of the Johns Hopkins University and the Maryland State Department of Education School of Professional Studies in Business and Education 6740 Alexander Bell Crive / Suite 302 Columbia MD 21046-2100 410-312-3800 / Fax 410-312-3868

Graduate Division of Education

Sonya Socha and Jim Fragomeni South Baltimore Learning Center 28 East Ostend St. Baltimore, MD. 21230

Dear Ms. Socha and Mr. Fragomeni:

The FY 2003-2005 Educational Technology Plan for South Baltimore Learning Center meets all the criteria for unconditional approval for the Universal Service Program discount. The plan includes a detailed budget and explanation for telecommunications in the programs offered.

Sincerely,

Sarah McPherson, Ed.D.

Associate Director

Center for Technology in Education

Johns Hopkins University

### ATTACHMENT A

CERTIFICATION OF TECHNOLOGY PLAN APPROVAL FOR SCHOOLS AND LIBRARIES UNIVERSAL SERVICE PROGRAM

Johns Hopkins is certified by the Schools and Libraries Corporation to approve technology plans for participation in the Schools and Libraries Universal Service Program.

(School Name) has a technology plan that has met the standards and criteria outlined in the following checklist.

### CHECKLIST

Successful technology plans align the overall education or library service improvement objectives with the following five criteria. To qualify as an approved Technology Plan for a Universal Service Program discount, the plan must meet these criteria. It is critical that technology planning not be viewed or treated as a separate exercise dealing primarily with hardware and telecommunications infrastructure. There must be strong connections between the proposed physical infrastructure of the information technology and the plan for professional development, curriculum reform, and library service improvements.

The plan establishes clear goals and a realistic strategy for using telecommunications and information technology to improve education or library services.

The plan has a professional development strategy to ensure that staff know how to use the new technologies to improve education or library services.

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The plan provides for a sufficient budget to acquire and maintain the hardware, software, professional development, and other services that will be needed to implement the strategy for improved education or library services.

The plan includes an evaluation process that enables the school or library to monitor progress toward the specified goals and make mid-course corrections in response to new

Sarah MTheron associate Director Center for Technology

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